
Budget-Related Items Update

FY2020, FY2021, FY2022

November 9, 2020
School Board Presentation

Three Fiscal Years

Fiscal Year	Dates	Tonight's Topic(s)
FY2020	July 1, 2019 – June 30, 2020	Preview <ul style="list-style-type: none">• Year-End Financial Results
FY2021	July 1, 2020 – June 30, 2021	Preview: <ul style="list-style-type: none">• Budget updates• Use of Coronavirus Relief Funds (CRF)
FY2022	July 1, 2021 – June 30, 2022	Preview: <ul style="list-style-type: none">• Budget parameters• Future School Board Action

FY2022 Budget Planning Timeline for Operating Fund Budgets

Includes General Operating, Food Nutrition Service, Community Service, and Capital

Phase	Date	Who	Outcome	Document
Data Gathering	Grey shading denotes FAC		Orange shading denotes School Board (Bold = school board budget-related action)	
	August 10, 2020 (moved to September 29)	School Board Work Session	Understand the budget timeline and process	(A) Budget Timeline
	September 29, 2020	School Board Regular Meeting	Approve preliminary Pay 2021 levy	(B) Levy summary
	October 21, 2020	FAC #1	1. Orientation 2. Understand Budget Timeline	(A) Budget Timeline (C) FY2021 Budget Book (H) Spring 2020 FAC Report
	November 2020	Budget Managers	1. Provide preliminary direction to prepare FY2022 budget requests (potential budget reductions) 2. Provide target for FY2022 capital budget 3. Provide HR related direction on staffing-related requests	(D) Enrollment projections (E) Fund Balance Summary
	November 2020	Budget Managers	Begin FY2021 Mid-Year budget review	
	November 9, 2020	School Board Study Session	1. Preview FY2020 audit results 2. Preview FY2021 Mid Year Budget Update	
	November 18, 2020	FAC #2	1. Understand FY2020 Year End (audit) results 2. FY2022 Enrollment Projections assumptions	(D) Enrollment projections (E) Fund Balance Summary
	November 23, 2020	School Board Regular Meeting	Accept FY2020 audit results Levy/Budget Update	(B) Levy Summary (E) Fund Balance Summary
	December 9, 2020	FAC #3	1. Review FY2022 enrollment projections 2. Review Spring 2020 FAC Report	(D) Enrollment Projections (H) Spring 2020 FAC Report
	December 14, 2020	School Board Regular Meeting	1. Approve final Pay 2021 levy 2. Accept FY2020 audit results 3. Review Preliminary Enrollment Projections	(B) Levy Summary (D) Enrollment Projections (F) Audit Report

November 9, 2020 School Board Meeting



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Public Schools

P r e p a r a t i o n	December 14, 2020	School Board Regular Meeting	Approve final Pay 2021 levy Review Preliminary Enrollment Projections	(B) Levy Summary (D) Enrollment Projections
	Jan - June 2021	Business Services	Review budget based on legislative changes and strategic plan review; adjustment as necessary.	
	January 13, 2021	FAC #4	1. Review of 5-Year Financial Model 2. Begin draft of Spring 2021 FAC Report	(G) 5-Year Financial Model
	January 25, 2021	School Board Regular Meeting	Update regarding budget process	(A) Budget Timeline (G) 5-Year Financial Model
	February 10, 2021	FAC #5	Prepare School Board presentation	(H) Spring 2021 FAC Report
	February 23, 2021	School Board Regular Meeting	FAC Presentation and update regarding FY 2022 budget process	(A) Budget Timeline (H) Spring 2021 FAC Report
	February 26, 2021	Budget Managers	All FY 2022 Operating and Capital fund budget requests due to Business Office	



A p p r o v a l	February 2021	Budget Managers	Review FY 2022 Operating and Capital fund budget proposal	
	March 22, 2021	School Board Regular Meeting	1. Approve FY 2022 Operating and Capital fund budget parameters to allow for fall preparation 2. Approve FY 2021 Mid Year Budget Update	(E) Fund Balance Summary
	March 24, 2021	FAC #6	Wrap up meeting	
	June 14, 2021	School Board Study Session	Review final FY 2022 Budgets for all funds; prepare to take action at June 22 regular meeting	(E) Fund Balance Summary
C l o s e	June 28, 2021	School Board Regular Meeting	Approve final FY 2022 budget for all funds	(C) FY 2022 Budget Book
	June 2021	Budget Managers	Debrief on FY 2022 budget planning process	



FY2020 (last fiscal year) Preliminary Financial Results

FY2020: Results close to expectations

General Fund Results

- ✓ close to expectations (2.2% below budget)
- ✓ enrollment down slightly from final projections
- ✓ expenditures higher than projected

School Nutrition and Community Service

- ✓ revenue lower than budgeted; as anticipated

Building Construction Fund

- ✓ on pace; concern about rising costs

Next Steps

- ✓ accept audit results on December 14, 2020

FY2020 Preliminary Year-End Financial Results

FUND DESCRIPTION	6/30/2019 Audited Balance	2019-20 Prelim Revenue/Trans	2019-20 Prelim Expenditures/Trans	6/30/2020 Prelim Balance	6/30/2020 Budgeted Balance	Variance from Budget
General Fund	20,201,566	71,273,358	71,805,400	19,669,524	19,114,873	554,651
School Nutrition Fund	319,850	1,861,573	2,066,748	114,675	325,690	(211,016)
Community Service Fund	831,373	6,775,566	7,591,619	15,320	778,632	(763,312)
Building Construcion Fund	67,631,248	27,394,804	48,169,834	46,856,218	30,781,248	16,074,970
Debt Service Fund	1,792,307	10,957,435	11,054,341	1,695,401	1,926,573	(231,172)
Internal Service Fund	(2,293,908)	8,358,082	8,001,675	(1,937,501)	(2,293,908)	356,407
Trust and Agency Fund	32,689	168,384	55,134	145,940	32,689	113,251

** Budget variance due budgeting for all remaining projects in FY 2020. Building construction fund is on course as planned.



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FY 2020 Preliminary Year-End **General Fund Results**

General Fund	FY2020 Beginning Fund Balance	FY2020 Revenue/Trans	FY2020 Expenditures/Trans	FY2020 Ending Fund Balance	FY2020 Budgeted Fund Balance	Variance from Budget
Unassigned	12,048,070	59,979,313	60,969,740	11,057,643	12,125,459	(1,067,816)
<i>% of Expenditures</i>	20.74%			18.51%	20.72%	-2.21%
Assigned (Severance/ATPPS)	2,013,635	1,237,429	1,651,500	1,599,564	2,013,635	(414,071)
Non-Spendable (prepaid)	160,802	23,538	0	184,340	160,802	23,538
Restricted (Tech, LTFM, Op Cap, Basic Skills, Staff Dev)	5,979,059	10,033,078	9,184,160	6,827,977	4,814,977	2,013,000
Total	20,201,566	71,273,358	71,805,400	19,669,524	19,114,873	554,651



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FY2020 Preliminary Unassigned General Fund Revenue

	FY2020 Actual	FY2020 Budget	Variance	
Property Taxes	14,368,533	14,341,277	27,256	0.19%
Tuition/Fees & Admissions	416,135	464,000	(47,865)	-10.32%
Investments, Rental, Gifts	971,358	800,650	170,708	21.32%
State Aid	40,695,526	41,042,174	(346,648)	-0.84%
Federal Aid	2,072,011	1,925,569	146,442	7.61%
Other (sales, insurance recovery)	18,332	14,000	4,332	30.95%
Total Revenue	58,541,895	58,587,670	(45,775)	-0.08%



FY2020 Preliminary Unassigned General Fund Expenditures

	2019-20 Actual	2019-20 Budget	Variance	
Salaries and Wages	36,291,670	35,950,637	341,033	0.95%
Employee Benefits	13,225,657	13,626,811	(401,155)	-2.94%
Purchased Services	8,413,132	7,070,982	1,342,150	18.98%
Supplies, Materials & Equipment	1,603,113	1,689,037	(85,924)	-5.09%
Misc/Other	197,667	172,820	24,847	14.38%
Total Expenditures	59,731,238	58,510,287	1,220,951	2.09%
Transfers to severance, prepaid, from trust	(198,917)	0	(198,917)	
Total	59,532,321	58,510,287	1,022,034	1.75%



FY2021 (current fiscal year) Financial Update

FY2021: Emerging Financial Items

Reduced unassigned General Fund balance

- ✓ due to FY2020 results
- ✓ 13.18% (down from 14.85%)
- ✓ Policy 714 requires 6%

Mid-year budget update

- ✓ Enrollment results in revenue decline
- ✓ Identifying \$1 million in expenditure reductions

Building Construction Fund

- ✓ concern about rising costs
- ✓ High School, Central Community Center

Next Steps

- ✓ Approve final mid-year budget in March 2021

FY2021: Use of Coronavirus Relief Funds (CRF)

Category	Estimated Cost	% of Total
Safety and Sanitation	622,198	47.17%
Student Technology	410,393	31.12%
School Nutrition	113,754	8.62%
Staff Technology	48,940	3.71%
Contact Tracing	48,076	3.65%
Transportation	38,428	2.91%
Student Additional textbooks/musical instruments	31,874	2.42%
Communication/Signage	4,035	0.31%
Staff Additional Time	1,229	0.09%
Total	1,318,927	100.00%

FY2022 (next year) Preliminary Financial Update



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Preliminary FY2022 Budget Parameters

Revenue

- ✓ Basic formula +0%
- ✓ Utilize 3-year cohort survival model for enrollment projections
- ✓ Increase fees

Expenditures

- ✓ Budget reductions to hold fund balance to above 10%
- ✓ Include contract settlements and historical patterns

Anticipate General Fund deficit



Past/Future Considerations

Long-Term Impact of COVID-19

- ✓ Enrollment
- ✓ Revenue (free and reduced counts, compensatory funding)

Savings/Potential Revenue

- ✓ Budget efficiencies through improved systems & structures
- ✓ Energy savings
- ✓ Self-funded medical

Long-Term Stability

- ✓ 10-Year Operating Referendum (2017)
- ✓ 10-Year Capital Projects (Technology) Levy (2013)
- ✓ Long Term Facilities Maintenance Funding
- ✓ OPEB Trust (2009) and levy

Legislative Funding



Budget Next Steps

December 14, 2020	Accept FY2020 Audit Results
December 14, 2020	Set Pay 2021 (FY2022) Tax Levy
January 25, 2021	Budget Update
February 23, 2021	Finance Advisory Committee Presentation
March 22, 2021	Approve: ✓ FY2022 Operating and Capital budget proposal ✓ FY2021 Mid Year Budget Update
June 2021	Approve FY 2022 Budget for all funds

